



THE PROCTER & GAMBLE COMPANY AND SUBSIDIARIES

(Amounts in Millions)

Consolidated Cash Flows Information

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	Twelve Months Ended June 30	
	2009	2008
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	\$ 3,313	\$ 5,354
OPERATING ACTIVITIES		
NET EARNINGS	13,436	12,075
DEPRECIATION AND AMORTIZATION	3,082	3,166
SHARE-BASED COMPENSATION EXPENSE	516	555
DEFERRED INCOME TAXES	596	1,214
GAIN ON SALE OF BUSINESSES	(2,377)	(284)
CHANGES IN:		
ACCOUNTS RECEIVABLE	415	432
INVENTORIES	721	(1,050)
ACCOUNTS PAYABLE, ACCRUED AND OTHER LIABILITIES	(742)	297
OTHER OPERATING ASSETS & LIABILITIES	(758)	(1,270)
OTHER	30	(127)
TOTAL OPERATING ACTIVITIES	14,919	15,008
INVESTING ACTIVITIES		
CAPITAL EXPENDITURES	(3,238)	(3,046)
PROCEEDS FROM ASSET SALES	1,087	928
ACQUISITIONS, NET OF CASH ACQUIRED	(368)	(381)
CHANGE IN INVESTMENTS	166	(50)
TOTAL INVESTING ACTIVITIES	(2,353)	(2,549)
FINANCING ACTIVITIES		
DIVIDENDS TO SHAREHOLDERS	(5,044)	(4,655)
CHANGE IN SHORT-TERM DEBT	(2,420)	2,650
ADDITIONS TO LONG-TERM DEBT	4,926	7,088
REDUCTIONS OF LONG-TERM DEBT	(2,587)	(11,747)
TREASURY STOCK PURCHASES	(6,370)	(10,047)
IMPACT OF STOCK OPTIONS AND OTHER	681	1,867
TOTAL FINANCING ACTIVITIES	(10,814)	(14,844)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	(284)	344
CHANGE IN CASH AND CASH EQUIVALENTS	1,468	(2,041)
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 4,781	\$ 3,313

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(Amounts in Millions)

Consolidated Balance Sheet Information

	June 30, 2009	June 30, 2008
CASH AND CASH EQUIVALENTS	\$ 4,781	\$ 3,313
ACCOUNTS RECEIVABLE	5,836	6,761
TOTAL INVENTORIES	6,880	8,416
OTHER	4,408	6,025
TOTAL CURRENT ASSETS	21,905	24,515
NET PROPERTY, PLANT AND EQUIPMENT	19,462	20,640
NET GOODWILL AND OTHER INTANGIBLE ASSETS	89,118	94,000
OTHER NON-CURRENT ASSETS	4,348	4,837
TOTAL ASSETS	\$ 134,833	\$ 143,992
ACCOUNTS PAYABLE	\$ 5,980	\$ 6,775
ACCRUED AND OTHER LIABILITIES	8,601	11,099
DEBT DUE WITHIN ONE YEAR	16,320	13,084
TOTAL CURRENT LIABILITIES	30,901	30,958
LONG-TERM DEBT	20,652	23,581
OTHER	20,181	19,959
TOTAL LIABILITIES	71,734	74,498
TOTAL SHAREHOLDERS' EQUITY	63,099	69,494
TOTAL LIABILITIES & SHAREHOLDERS' EQUITY	\$ 134,833	\$ 143,992